

TO HIRE AN AGENCY TO REPRESENT MALDIVES IN THE UNITED STATES OF AMERICA FOR A PERIOD OF ONE YEAR

RFP NUMBER: (IUL) MMPRC/PRIV/2019/23

INSTRUCTION TO BIDDERS (ITB)

FOR THE PURPOSE OF HIRING AN AGENCY TO REPRESENT MALDIVES IN THE UNITED STATES OF AMERICA FOR A PERIOD OF ONE YEAR

28th April 2019

1. BID PROCESS SCHEDULE

The indicative schedule of the submitting Bid Proposal in accordance with this ITB is as set out herein below;

| # | Event Description | Deadline |
|---|---|--|
| 1 | HIRING AN AGENCY TO REPRESENT MALDIVES IN THE UNITED STATES OF AMERICA FOR A PERIOD OF ONE YEAR | 9 th May 2019 via E-Mail 1500 HRS GMT |

Note: The above Bid Process Schedule is indicative and is subject to change at the sole discretion of Maldives Marketing and Public Relations Corporation (MMPRC); and MMPRC shall not be responsible for any change in timelines in any manner whatsoever.

2. INTRODUCTION

2.1. This ITB is an invitation for interested eligible Parties to submit Bids for the purpose of hiring an Agency to represent Maldives in the United States of America as per the scope of work set out in Appendix 2 of this ITB.

2.1.1 MMPRC is the national tourism office of Maldives responsible for carrying out promotional activities to become the most preferred island destination of the world under the slogan of Maldives . . . *'the sunny side of life'*; whilst adhering to its mission to promote quality and sustainable growth in the local tourism industry to deliver long term economic, social and cultural benefits to the country.

2.1.2 Tourism has been described as the driving force of the Maldives economy. If both its direct and indirect impacts are combined, it is responsible for a high percentage of the country's GDP. The volume of international visitor's arrival has risen from 42,000 in 1980 to over 1.2 Million in 2015, which is a huge increase. This has been accompanied by an increase in the supply of tourist accommodation from 2,400 beds to 34,105 beds over the same period.

2.2 The services required include the development implementation of public relations campaigns to position Maldives as preferred tourist destination; to monitor and report the developments to the outbound market from these destinations; to report the developments in the tourism related regulations and to update MMPRC on promotional campaigns and other activities of potential competitors.

2.3 MMPRC reserves the right to, without limitation, without incurring any obligation or liability vis-à-vis any Bidder and without expressing any cause or reason thereof, at any time before the Bid Due Date and at its sole discretion, to amend ITB and/or the Bid Process including but not limited to the dates or other terms and conditions relating thereto, and/or suspend or cancel the Bid Process, and/or reject all of the Bids.

2.4 MMPRC reserves the right to verify any or all statements made by a Bidder in response to the ITB to establish to its satisfaction about the Bidder's capacity to perform.

- 2.5 A Bidder, including the respective members/ shareholders officers, employees, agents or its advisers shall not engage in collusive bidding, anti-competitive conduct or any other similar conduct, in any form or manner, with any other person or in relation to.
- 2.6 The Bidder shall not engage in corrupt or fraudulent practices in the preparation or lodgment of a Bid. The Bidder shall not have any commercial mutual benefits with other Bidder(s) submitting the Bids on the date of submission of the Bid.
- 2.7 This ITB does not bind MMPRC to a Bidder with respect to the subject matter of the ITB; and MMPRC shall not under any circumstances be responsible for any costs incurred by any Bidder, including the respective members/ shareholders officers, employees, agents and advisers of the Bidder in participating in the Bid Process.
- 2.8 The Bidder shall be responsible for all of the costs associated with the preparation of its Bid and its participation in the Bid Process. MMPRC will not be responsible or in any way liable for any costs, expenses and charges incurred by any Bidder in connection with the preparation and submission of its Bid or the Bid Process in any manner whatsoever, regardless of the conduct or outcome of the Bid Process including cancellation of the Bid Process by MMPRC.
- 2.9 Unless specifically stated otherwise in this ITB, all queries and communications in respect to the ITB or the Bid Process shall be addressed by any Bidder to MMPRC, by e-mail or in writing and shall be delivered in person, or by courier or by certified or registered mail, postage prepaid, at the address as set out hereunder, or such other address as may be informed by MMPRC from time to time;
- 2.10 Interested parties must submit an expression of interest along with a written statement of qualification within the proposal. Upon evaluation of all submittals, MMPRC may select various respondents to provide an oral presentation for further evaluation of a respondent's ability to assist MMPRC towards achieving the expected results of this solicitation as outlined in this RFP. However, MMPRC may select contractors based on written proposals alone.

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- 2.11 This ITB and all the entities participating in the Bid Process shall be governed by the laws of Maldives, without having regard to its principles of conflict of laws. Only the courts at Maldives shall have exclusive jurisdiction to entertain, hold trial, and adjudicate upon any dispute in relation to the ITB, Bid Process or any other aspect in relation thereto.

3. ELIGIBILITY CRITERIA

- 3.1. This ITB is open to all Interested Parties meeting the eligibility criteria stipulated below. Proposals are to be prepared taking into account the Eligibility criteria stipulated below and presented in a manner consistent with the checklist in Appendix 4.
 - 3.1.1. The Bidder/Respondent should be a registered company or a partnership or a registered subsidiary of a parent company (Refer to 4.8.2 and 4.8.3);
 - 3.1.2. The Bidder/Respondent should have extensive knowledge of the US market; (Refer to 7.3)
 - 3.1.3. The Bidder/Respondent should be familiar with Maldives as a tourist destination (Refer to 7.2);
 - 3.1.4. The Bidder/Respondent should have an Account Manager with minimum (2) years' experience in destination PR. (Refer to 4.8.4);
 - 3.1.5. Bidder/Respondent should have the experience and ability to work within the community in the travel and tourism field and have necessary network contacts to initiate and implement this assignment (Refer to 4.8.8);
 - 3.1.6. Bidder/Respondent should have current knowledge and expertise in destination PR, such that selected Agency is able to give vital contribution to the process of designing and implementing a comprehensive strategic plan for the travel trade and media; (Refer to 4.8.7 and 7.6)
 - 3.1.7. Sound financial background (Refer to 4.8.5 and 7.4);
 - 3.1.8. The Bidder/Respondent should have at least 1 registered office in the United States of America (Refer to 4.8.6).

4. SUBMISSION AND WITHDRAWAL

4.1. Proposal Specifications

All communications, responses and documentations must be in English language and all costs quoted in US Dollar currency. All responses must be submitted electronically. An original hardcopy may need to be submitted via post upon request.

4.2. Bidder Communication

Bidders may contact the designated contact person for additional information or clarifications if needed.

4.3. Best Value Selection and Negotiation

MMPRC may select the response(s) which demonstrates the best overall value, including proposed alternatives that will achieve the goals of MMPRC. MMPRC and a selected bidder may negotiate a change in element of contract performance or cost identified in the original proposal or the selected bidder's response which results in lower costs or more cost effective or better value than was presented in the selected bidder's original value.

4.4. Costs

Itemized Cost estimates must be specifically identified in the proposals. MMPRC will not be responsible for any costs or expenses by bidders responding to this call for proposal.

4.5. Compliance

MMPRC does not accept any liability damages done due to inadequacy of the submitted proposal and will provide no compensations for their loss.

4.6. Expected duration of the Contract

The expected duration of the Agreement is 1 year. However, where a Selected Bidder does not comply with the common terms of the Agreement upon signing the Agreement, MMPRC reserves the right to reject a Selected Bidder within the term of the Agreement.

4.7. Anticipated expenditures, funding or compensation for contract duration

- 4.7.1. The monthly retainer fee to be proposed by the bidders shall include all fixed costs related to the execution of the proposed services and a pre-approved amount for variable costs regularly incurring in the normal course of business, such as local transportation, postage/communications expenses, telecommunication costs relating to media coordination, stationary costs, directly related to the PR and trade activities for MMPRC.
- 4.7.2. Variable costs should explicitly be agreed upon between the contractor and MMPRC in advance and hence will be allotted or budgeted by MMPRC. These variable costs should also be estimated and included in the proposal in addition this contractor should be willing to bear the payments on behalf of MMPRC (with prior approval) for the events organized by the corporation. The expenses for such services and activities can be invoiced in the following month with retainer fee. The selected contractor will be compensated for its services by MMPRC upon an agreed schedule of payments including pre-approved/ out of pocket (marketing) expenses. Invoices will be paid on a monthly basis following MMPRC receipt and approval of the monthly status report and appropriate supporting documentation.

4.8. **Elements of proposal submission**

An applicant must submit a written proposal. The proposal must include comprehensive narratives that address the entire proposal requirements. Interested bidders must include the following information as part of their proposal;

- 4.8.1. A full Agency profile, inclusive of the names and credentials of principals, ownership with the Agency's organizational structure, proposed account team: number of years in operation; current public relations annual billings; location of office(s) and services offered directly by agency personnel.
- 4.8.2. Each Bidder/Respondent shall state with clarity the type of business entity their Company is (E.g. Sole Proprietorship or Partnership or Corporation or a Subsidiary of a Parent Company etc.), and submit the relevant Registration Certificate AND Tax Registration Certificate;
- 4.8.3. If Bidder/Respondent is part of a Corporation or has a Parent Company, but has been legally incorporated independent of the Corporation or the Parent Company, the Bidder/Respondent shall submit a copy of their own Certificate of Incorporation AND Tax Registration Certificate. If these certificates are in any other language, the Bidder/Respondent should submit an English translation along with the proposal;
- 4.8.4. Each Bidder/Respondent should provide the details of the Account Manager stating credentials and the number of years of experience he/she has in the industry or a related field;
- 4.8.5. Each Bidder/Respondent should submit proof of financial capability by submitting a bank reference letter. This letter should be in bank letterhead with authorized signature and bank stamp should be on it. The Bidder/Respondent should have a minimum of 20 percent of the quoted price in their bank account and this should be also stated in the reference letter. Where the provided documents are in any other language, it shall be translated to English and sealed;
- 4.8.6. Each Bidder/Respondent should include the address of their registered office in their profiles;
- 4.8.7. Proof of Previous works and awards for similar projects shall be provided, including testimonials and contact details for references;
- 4.8.8. To ensure the experience and ability to work within the community in the travel and tourism field list of key travel trade and media should be provided. Case Studies indicating ability to conduct such events, supported by reference contacts should be provided;

- 4.8.9. A one-year marketing campaign proposed with cost breakdown. Components of the proposed campaign is in addition to the obligatory scope within the retainer contract.

5. PREPARATION AND SEALING OF THE PROPOSAL

- 5.1. All correspondence in connection with the Proposal and all accompanying documents, which are relevant to its examination, shall be written in ENGLISH language only.
- 5.2. Each Proposal shall be accompanied by the following documents; parties that do not provide the requested documents shall be disqualified:
 - 5.2.1. Completed Cover Letter as provided in Appendix 1;
 - 5.2.2. Completed Checklist as provided in Appendix 4 indicating the whereabouts of the necessary information and required documents within the Proposal;
 - 5.2.3. Each Bidder/Respondent should submit all the documents mentioned in **4.8 (Elements of proposal submission)**
 - 5.2.4. A detailed cost breakdown of the services. All should be in US Dollar (\$);
 - 5.2.5. Each Bidder/Respondent should be clearly mentioned Crisis Management Fee ((Appendix 2, Scope of work during crisis). (Evaluation Criteria, 7.1.2))
 - 5.2.6. The Proposal shall be signed by the authorized signatory of the Respondent;
 - 5.2.7. The Proposal shall contain no alterations, omissions or additions, except those to comply with instructions issued by MMPRC, or as necessary to correct errors made by the Respondent, in which case such corrections shall be initialed by the person or persons signing the Proposal.

6. EVALUATION PROCESS

- 6.1. To assist in the examination, evaluation, and comparison of Bids, MMPRC may, at its discretion, ask any Bidder for clarification of its Bid. The request for clarification and the response shall be in writing, but no change in the price or substance of the Bid shall be sought, offered, or permitted except as required to confirm the correction of arithmetic errors discovered by MMPRC in the evaluation of the Bids.
- 6.2. From the Bid Due Date until the issue of the Letter of Award, if any Bidder wishes to contact MMPRC on any matter related to the Bid or the Bid Process, it should be done in writing.
- 6.3. Any effort on the part of the Bidders to influence MMPRC in the examination, evaluation, ranking of Bids may result in the rejection of the respective Bidder's Bid.
- 6.4. Prior to detailed evaluation of the Bid, MMPRC will examine the Bid to determine whether it is compliant, i.e. whether;
 - 6.4.1. The Bid is complete in all respects with due authorization;
 - 6.4.2. The documents have been properly signed and provided in the prescribed Formats;
 - 6.4.3. The Bid is responsive.
- 6.5. A responsive Bid is one that conforms to all the terms, conditions, and specifications of the ITB without material deviation or reservation.
- 6.6. A material deviation or reservation is one:
 - 6.6.1. Which limits in any substantial way, MMPRC's rights or the Bidder's obligations; or
 - 6.6.2. The rectification of which would affect unfairly the competitive position of other Bidders presenting responsive Bids.
- 6.7. If a Bid is not responsive and/or is incomplete, it will not be included for further consideration, and may not subsequently be made responsive by correction or withdrawal of the non-conforming deviation or reservation.
- 6.8. Bids determined to be responsive will be checked by MMPRC for any arithmetic errors.
- 6.9. Where there is a discrepancy between the amounts in figures and in words, the amount in words shall govern.
- 6.10. The discrepancy between the amounts in figures and in words will be adjusted by MMPRC with the concurrence of the Bidder, and shall be considered as binding upon the Bidder. If the Bidder does not accept the corrected amount, the Bidder's Bid shall be rejected.
- 6.11. Bids determined to be responsive, the arithmetic errors of which, if any, have been corrected, shall be evaluated and compared based on the Evaluation Criteria stated in this ITB.

- 6.12. Variations, alternative offers, and other factors that are in excess of the requirements of the stated in the ITB shall not be taken into account in the evaluation of the Bid.

7. EVALUATION CRITERIA

Responsive Bids will be evaluated according to the following criteria;

- 7.1. Evaluated costs and effectiveness of the prospective contractor's budget. (60 marks)

- A - Retainer Fee (shall not exceed USD 4,500 per month) (40 marks)
- B- Crisis Management Fee (20 marks)

- 7.1.1. Price: A (Retainer Fee): The Bid proposing the lowest "Retainer Fee" shall receive a maximum score of Forty (40) marks, and points will be allocated to other Bids according to the following formula:

$$\frac{\text{Lowest "Retainer Fee" among the responsive Bids}}{\text{"Retainer Fee" of the Bid under consideration}} \times 40 = \text{The Score for Retainer Fee Under Consideration}$$

- 7.1.2 **Price: B (Crisis Management Fee) (20 marks)**: General crisis management should include daily media monitoring and proactive timely reporting in cases of concern within the current scope and retainer fee.

In the event of a major crisis which requires extensive work such as media monitoring work, reporting, formulation and execution of plan, communication with stakeholders, press formulation and distribution and other related work can be invoiced separately with prior written approval from MMPRC. **For major crises the charge per hour should be stated clearly in the proposal.**

1.1. Demonstrated and documented familiarity with Maldives as a tourist destination. (15 Marks)

The Bidder/Respondent should include a report indicating their familiarity to Maldives. Report should highlight about Maldives as a tourist destination, USPs aspiring to the target, US Market performance to Maldives and major tour operators selling Maldives. Marks will be given considering the above mentioned points.

1.2. Demonstrated and documented familiarity with the US market. (7 Marks)

The Bidder/Respondent should include a report documenting proof of extensive knowledge of US Market including outbound travel, US travel trade & media landscape, competitor analysis and economic outlook. Marks will be given considering the above mentioned points.

1.3. Financial Capability (10 Marks)

Each Bidder/Respondent should submit proof of financial capability by submitting a bank reference letter. This letter should be in bank letterhead with authorized signature and bank stamp should be on it. The Bidder/Respondent should have a minimum of 20 percent of the quoted price in their bank account and this should be also stated in the reference letter. Where the provided documents are in any other language, it shall be translated to English and sealed;

1.4. Company Profile (3 Marks)

1.4.1. Company Profile (0.6 mark)

1.4.2. Tax registration certificate (0.6 mark)

1.4.3. Company registration certificate (0.6 mark)

1.4.4. Account Manager with 2years experience (0.6 mark)

1.4.5. 1 registered office in the country (0.6 mark)

1.5. Past Experience (5 marks)

The Bidder/Respondent should provide proof of destination PR projects or other similar projects undertaken in the form of minimum 3 reference letters.

2. AWARD OF CONTRACT

- 2.1. MMPRC will issue the Letter of Award to the Bidder whose Bid has been determined to be responsive, and has the highest score (the “Selected Bidder”).
- 2.2. The Letter of Award will be issued to the Selected Bidder or posted to the Selected Bidder’s address or a scanned version of the Letter of Award shall be sent via e-mail at the address given in the Bid and such handing or posting or e-mail shall be deemed good service of such a notice.
- 2.3. If the Selected Bidder fails to sign the Agreement within the Bid Validity Period (unless an alternate timeline is prescribed in the Letter of Award, in which case the Selected Bidder shall conform to the requirements in the Letter of Award), MMPRC shall have the right at its absolute discretion to select the Bid with the highest score among the remaining responsive Bidders, or annul the Bidding Process.
- 2.4. MMPRC reserves the right to annul the Bidding Process and reject all Bids, at any time prior to signing of the Agreement, without thereby incurring any liability to the Bidders, or any obligation to inform the Bidders of the grounds for MMPRC’s action.

[END]

**APPENDIX 1
BID FORM**

Date:

The Managing Director,
Maldives Marketing and Public Relations Corporation
01st Floor, (former prosecutor general office) Majeedhee Magu, Male' 20096
Republic of Maldives

Dear Sir,

Sub: Bid to hire an Agency to represent Maldives in the United States of America

Having examined all the information provided, we the undersigned offer to represent Maldives in the United States of America as per the requirements of the ITB (the "Works") as set out in this Bid.

We agree to undertake and complete the Work for a monthly retainer fee of USD
(\$) (The 'Monthly Retainer Fee') inclusive of all applicable taxes.

The details of the key personnel who shall undertake the Works are provided below;

| Name | Qualification | Designation | Experience |
|------|---------------|-------------|------------|
| | | | |
| | | | |
| | | | |
| | | | |

Of the personnel mentioned in the table above, shall be the team leader, who shall oversee the Work and liaise with MMPRC on all matters related to the Work.

We undertake, if our Bid is accepted, to complete the Work within the proposed Delivery Period and as per the specifications provided by MMPRC. We have examined the ITB and have no reservations to the ITB Documents, including Addenda issued.

We are not insolvent, in receivership, bankrupt or being wound up. Our affairs are not being administered by a court or a judicial officer and our business activities are not being suspended and not the subject of legal proceedings for any of the foregoing.

Until a formal agreement is executed with MMPRC, this Bid, together with written acceptance thereof and MMPRC's notification of award, shall constitute a binding contract if we are selected as the Successful Bidder.

Date this day of 2019.

(Signature)

Duly authorized to sign Bid for and on behalf of: _____ (Company/business's name)

APPENDIX 2
Scope of Work and Deliverables

1. Scope of Work

- 1.1 Monthly market report (to be submitted before the end of the first week of every month). The report format should consist of two parts,
 - i. Market report: (consisting of market research/intelligence information and current economic and market trends as well as competitor activity analysis) and
 - ii. Activities undertaken during the month: Details of meetings held with stakeholders (contact name, number and brief summary of the meetings as well as trade-related activities undertaken by the Agency on behalf of MMPRC, media clippings).
- 1.2 Coordinate and execute 1-2 familiarisation trip(s) (media / bloggers / travel trade)
- 1.3 Production & distribution of bi-monthly Newsletter distributed to media and tourism sector including major tour operators.
- 1.4 Managing and updating a **media and tour operator database** for MMPRC. Database should be shared with MMPRC at a mutually agreed date at the beginning of the contract and updated and shared every six months.
- 1.5 **Submit a monthly summary of media monitoring.** Media monitoring report should identify PR generated articles (through familiarisation trips and other means) and other clippings of the destination, their reach and value. Monitoring report should give an analysis of general topics of interest about the destination in the market, identify positive vs. negative articles and include professional advice on recommended actions to diffuse negative impact to the destination that may arise.
- 1.6 Attend and **represent** Maldives in exhibitions/fairs in the market as well as assist MMPRC to **arrange meetings and interviews** during travel trade fairs with travel professionals (tour ops/travel agents, airlines, hotel representatives, etc.) + **follow-up** on major contacts for brochure requests, promotional material, etc. (No additional management costs should be charged to MMPRC. In case if the event is held in a city other than the city where agency office is located then MMPRC will bear the cost for food, lodging and transport. This cost has to be pre-approved by MMPRC).
- 1.7 Organise and manage 1 Road show during the contract period. No additional management costs should be charged to MMPRC. In case if the event is held in a city other than the city where agency office is located then MMPRC will bear the cost for food, lodging and transport. This cost has to be pre-approved by MMPRC. Suggestions and recommendations of cities and dates to be pre-approved by MMPRC in advance. All the costs related to hosting the Road show will be borne by MMPRC.
- 1.8 Actively seek out opportunities in the market for promoting Maldives and advise MMPRC. Particular emphasis should be given to identifying traditional PR opportunities to generate positive PR for the destination through non-paid collaborations/barter arrangements and joint campaigns. At least two such high impact campaigns should be carried out throughout the year.
- 1.9 Liaise with tour operators and airlines to develop partnership opportunities and build relationships and handle trade inquiries - an effective information service for the travel trade should be established. The Agency should be able to answer questions and fulfil inquiries on all Maldives aspects. Trade inquiries will

be fulfilled by distribution of fact sheets, product news/information, photos and slides. Actively seek out and propose at least two opportunities with Airlines for non-paid joint collaborations (e.g.: social media updates/campaigns, familiarisation trip support in return for exposure).

1.10 Assist MMPRC with The Agency know how to establish and maintain close contact to all sectors of the travel trade industry such as tour operators, travel agencies, airlines, incentive and congress organisers, major commercial accounts and other potential organisations.

1.11 Maintain media relations to generate coverage of the Maldives.

1.12 Suggest most appropriate media to be selected for destination promotion and purchase media slots on behalf of MMPRC (where advised) for Agent rates.

1.13 Formulate and execute marketing campaign for Maldives for a 1-year period (as advised and approved by MMPRC). Refer to clause 4.8.9. Details should be submitted within 30 days of signing the contract.

1.14 Serve as a **liaison office** in the United States of America between MMPRC/local tourism related companies and US tour operators. Type of inquiries received should be specified in the report.

1.15 Assignment of **dedicated telephone line** for “Maldives” PR and travel trade inquiries. All communications should be via email address created within the visit Maldives domain provided by MMPRC.

1.16 Organise in-house presentations with the most important tour operators (2 per year) and incentive houses to increase Maldives awareness and communicate the latest news with presentations (if available). These meetings are to be organised at the tour operator offices during lunch time. This allows to contact all key personnel of the agency in one session (average of 10/20 people)

1.17 **Sales calls & meetings with tour operators** featuring the Maldives and potential tour operators to encourage them to include the destination in their brochure

1.18 **Sales calls & meetings with scheduled airlines** and charter companies servicing the Maldives to develop partnership opportunities

1.19 Postage of **brochures** to travel trade contacts (tour ops, travel agents, airlines, etc.)

1.20 Conduct a **bi-annual review** to identify the number of tour operators featuring the Maldives in their brochure. This comprehensive study should feature the tour operators/product managers’ full contact name and address, the content of the packages (number of room nights, resort category, prices, etc.), the airlines and resorts featured.

1.21 PR firm should arrange an annual media event. The purpose of this event is to provide news about the destination and to maintain a close relationship with media. In case of any extra cost it has to be discussed and pre-approved by MMPRC.

1.22 To promote the Maldives in all social media platforms of the agency without any extra cost. In addition, the appointed agency is to monitor and maintain social media platforms of MMPRC which are not in English language in consultation with MMPRC.

1.23 **Measuring success:** Recommend and develop a “measure of success” for the annual PR and Trade plan.

1.24 **Annual meeting** of all PR representatives with MMPRC in the Maldives on a set date by MMPRC or as a web conference. The objective of the meeting would be for all PR representatives of the destination to get to know each other and to;

- i. Understand MMPRC’s overall destination marketing directive,
- ii. Educate about the latest product information and new developments in the destination,
- iii. Share information about the individual market situations,
- iv. How to streamline work in spreading consistent PR message across the markets of focus
- v. Discuss on how to effectively address possible challenges in implementing most effective PR and trade strategy for the destination and
- vi. How to measure the return on investment
- vii. Present current issues and suggestion on how it can be solved

3.1 Respective PR Agency should present an overview of the respective market with latest information and suggested plan for Maldives together with justification as to why particular activities were chosen as well as suggestions on how to effectively measure ROI of each activity and current issues in the market with suggestions on how it can be solved.

3.2 If the event is held in Maldives all the cost related to the Annual PR meeting will be borne by MMPRC. This includes airfare, full board accommodation, transport and all other relevant logistics.

3.3 If MMPRC decides to conduct the Annual Meeting as a Web Conference, details and agenda of the event will be sent to the PR representatives prior to the event.

2. Scope of work during a Crisis

The agency should pro-actively monitor and be the first to alert MMPRC on possible crisis situation which result in negative publicity to the destination. Timely action, professional advice on minimising the impact, formulation of action plan and implementation as advised by MMPRC should be included in crisis management.

General crisis management should include daily media monitoring and proactive timely reporting in cases of concern within the current scope and retainer fee. In the event of a major incident the implementation of plan and extensive media monitoring work, reporting, communication with stakeholders, press formulation and distribution, etc can be invoiced separately with prior written approval from MMPRC.

**APPENDIX 3
CONTRACT PRICE & PAYMENT TERMS**

1. Payment will be made by MMPRC in the manner set out below;
 - 1.1. In consideration of this Agreement, MMPRC will pay the Agency a monthly retainer fee for PR and Trade activities during the period of agreement. Payment of Representation Fee shall be executed within 30 working days of Maldives Post Exchange of formal contract. In addition, MMPRC hereby agrees to compensate the Agency for other charges and expenses as agreed by both the parties.
 - 1.2. The contractor will be compensated for its services by MMPRC upon an agreed schedule of payments, including pre-approved/ out-of-pocket (marketing) expenses.
 - 1.3. Invoices will be paid on a monthly basis, following MMPRC's receipt and approval of the monthly status report and appropriate supporting documentation.
 - 1.4. Activities arranged during crisis must be invoiced separately with prior approval from MMPRC
 - 1.5. Third Party Costs; Third Party Costs incurred on behalf of MMPRC shall be approved in writing by MMPRC in advance. The agency will provide an estimate and quotation so that payment can be provided to the Agency in advance of the date due to the third party. For the purpose of this clause, Third Party Costs may include, but not limited to venue rentals; outside staff hire (e.g. MCs, celebrities, models, dancers, photographers, videographers, translators, guides, hostesses, drivers, etc.); hardware production costs; audio-visual equipment rental; finished art; mechanical production; bulk printing; display materials; mail-drop services; itemised long distance phone calls; entertainment, travel and accommodation for the Agency's staff; outside supplier costs; photography; premiums; rights; talent; bulk photocopying; bulk notional or international postage or couriers; any and all services purchased from outside of the Agency; and any and all other components of the public relations program not included in the Services.
 - 1.6. Payment shall be in US Dollar/s with the mode of payment to be telegraphic transferred to designated bank account upon receiving the invoices.
 - 1.7. No Commission will be paid for the General Marketing and Promotional Expenses or for the handling charges.

**APPENDIX 4
CHECK LIST**

Please note that, the bidder should complete this check list and submit along with the proposal. Details of the points are highlighted in the ITB.

| # | Description | Page Number | Remark (✓) |
|----|--|-------------|------------|
| 1 | Extensive knowledge of the US Market | | |
| 2 | Demonstrated familiarity of Maldives as tourist destination | | |
| 3 | Account Manager with a minimum 2 years' experience in destination PR demonstrated. | | |
| 4 | Demonstrated experience and ability to work within the community in the travel and tourism field and have necessary network contacts to initiate and implement this assignment. | | |
| 5 | Current knowledge and expertise in destination PR, such that selected Agency is able to give vital contribution to the process of designing and implementing a comprehensive strategic plan for the travel trade and media | | |
| 6 | Sound financial background | | |
| 7 | The bidder should have at least 1 registered office in the country | | |
| 8 | Copy of Company Registration Certificate (If the Certificate is in any other language than ENGLISH, Bidder shall submit a translated copy of the Certificate) | | |
| 9 | Copy of Tax Registration Certificate (If the Certificate is in any other language than ENGLISH, Bidder shall submit a translated copy of the Certificate) | | |
| 10 | Crisis Management Fee in details | | |
| 11 | Major crises charge per hour | | |

APPENDIX 5

1. Minimum Required Information

1.1. All the bidders shall include the following information in their proposals

1.1.1. **Demonstrated and documented familiarity with Maldives as a tourist destination**

- 1.1.1.1. A brief introduction of Maldives as a tourist destination
- 1.1.1.2. USP's
- 1.1.1.3. US market performance to Maldives
- 1.1.1.4. Major Tour Operators sells Maldives
- 1.1.1.5. Others

1.1.2. **Demonstrated and documented familiarity with the US market**

- 1.1.2.1. Outbound Travel
- 1.1.2.2. Travel Trade and Media Landscape
- 1.1.2.3. Competitor Analysis
- 1.1.2.4. Economic out look
- 1.1.2.5. Others

1.1.3. **Financial Capability**

- 1.1.3.1. Each Bidder/Respondent should submit proof of financial capability by submitting a bank reference letter. This letter should be in bank letterhead with authorized signature and bank stamp should be on it. The Bidder/Respondent should have a minimum of 20 percent of the quoted price in their bank account and this should be also stated in the reference letter. Where the provided documents are in any other language, it shall be translated to English and sealed.

1.1.4. **Company Profile**

- 1.1.4.1. Company Profile
- 1.1.4.2. Tax registration certificate (shall provide a translated English copy if it is in other language)
- 1.1.4.3. Company registration certificate (shall provide a translated English copy if it is in other language)
- 1.1.4.4. Account Manager with 2years experience
- 1.1.4.5. 1 registered office in the country

1.1.5. **Past Experience**

- 1.1.5.1. The Bidder/Respondent should provide proof of destination PR projects, other similar projects undertaken in the form of minimum 3 reference letters.